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Tai replied, "Since I operated CMA in Taiwan 19 years ago, it's been only 10 years since I started to expand my franchise system internationally. Besides, in the first 5 to 10 years, I had been building the foundation. The franchise system started to grow rapidly from the sixth year. Until 2011, there had been 20 countries and regions established agent offices. I've tried my best." Tai told his friend, "Life is short, but I still haven't finished my goals. I often get up at 4 in the morning if I haven't finished work on schedule. If I am sleepy, I will tell myself, 'One, two, three, wake up immediately.' Then I'll be awake right away.

I usually sleepless in order to gain more working hours and make plans and targets for my life. I also get to enrich my knowledge and enhance my work efficiency. I jog every day in the morning. Exercise helps me live longer.

My colleague, Mr. Liu Da-an, told me after he had tried it. It was very useful and effective."

Tai's friend got the idea after listening to Tai's explanation, and he was very respectful to Tai's professionalism. He therefore sought further advice from Tai on his philosophy to succeed.

- 1.Tai replied, "I don't have any great philosophy. I just tried my best. If I have any idea, I will immediately execute it. After I have accomplished it, I will share with others. If you like, I have some experiences to share with.
- 2. When teaching students: Make extra effort on reading, learning and practicing abacus mental arithmetic. I would even ask my students to get up one hour earlier in the morning to practise.
- 3. When I have new ideas for the teaching materials, I would make a sample and seek advice from other teachers in order to make improvements.

4.If I have some ideas on life philosophy, Mental Arithmetic Oath, Abacus Arithmetic Oath, practising or learning during teaching, I would share them with other teachers, students and their parents."

Finally, Tai told his friend, "In fact, the four major principles for me to operate the international business of CMA are:

Outstanding teachers, excellent teaching quality, good service for students and parents, and fine operational management. My basic attitude to expand my enterprise is to achieve my goals step by step. I hope in the future, I can build my own 'kingdom of abacus mental arithmetic,' bring my franchisees to a brighter world."

Tai's encouragement

Tai always encourages his students and himself. At CMA, posts of encouraging words can be seen everywhere. He believes one should always think and utter those words, for willpower will be generated. As long as one's will is determined and always enhances one own belief, he or she will have a successful life.

Life philosophy

- 1.A child with a kind mother to guide him along is the greatest happiness in the world.
- 2.A student with a good teacher to train him is with the best help for the future.
- 3.A teacher with a talented student to teach creates the best story in the field of academia.
- 4.A husband with his wife's support is in the most wonderful realm in the world.
- 5.A wife with her husband's love is in the most blissful marriage in the world.